



# ANNUAL REPORT 2014

BUILDING A BRIDGE TO PROSPERITY

[www.pawtucketfoundation.org](http://www.pawtucketfoundation.org)

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## Co-Chairs

**Daniel J. Sullivan, Jr.**  
CEO & President  
Collette

**Kevin P. Tracy**  
Sr. Vice President,  
Bank of America Merrill Lynch

## Officers

### VICE CHAIRS:

**Mark J. House**  
Resource Controls

**Michele L. Roberts**  
Bristol County Savings Bank

### TREASURER:

**David A. Fontaine**  
Marcum LLP

### SECRETARY:

**Michael F. Horan, Esq.**



## Pawtucket Foundation Staff

Rachel Brask Hutchinson | Joe Sandmann | Christine Sullivan | Aaron Hertzberg

Communication Design Specialist | Program Coordinator | Development Director | Executive Director

## BOARD OF DIRECTORS

- **Kathleen A. Bartels**, LLB Architects
- **Peter E. Baziotis, MD**, EB Properties & Anesthesia Care
- **Robert D. Billington, Ed.D.**, Blackstone Valley Tourism Council
- **Donna L. Brady**, Citizens Bank
- **Vincent S. Ceglie**, Blackstone Valley Community Action Program
- **Suzanne C. Courtemanche**, Vanasse Hangen Brustlin
- **Eric J. DaRosa**, North East Knitting
- **Arthur J. DeBlois III**, Tameracq Partners, Inc.
- **Eric Delin**, Delin Design
- **Patti DiCenso**, Pawtucket School Department
- **Linda T. Dewing**, Places & Spaces Realty
- **Mayor James A. Diossa\***, City Of Central Falls
- **Gary E. Furtado**, Navigant Credit Union
- **Michael R. Gazdacko**, Urban Smart Growth
- **Mayor Donald R. Grebien\***, City of Pawtucket
- **John C. Gregory**, Northern RI Chamber of Commerce
- **Michael E. Hogan**, TD Wealth
- **James R. Hoyt, Jr.**, Boys & Girls Club of Pawtucket
- **William J. Hunt**, Shove Insurance Company
- **Dolph Johnson**, Hasbro, Inc.
- **Karl A. Kozak**, Pawtucket Credit Union
- **Esselton T. McNulty**, YMCA of Pawtucket
- **Morris Nathanson**, Morris Nathanson Design, Inc.
- **Ross Nelson**, Cox Communications
- **John J. Partridge, Esq.**, Partridge Snow & Hahn, LLP
- **Albert J. Pereira**, Narragansett Bay Insurance Company
- **Antonio J. Pires**, City of Pawtucket
- **Lori J. Spangler**, National Grid
- **Lori Urso**, Slater Mill
- **Nancy Whit**, Pawtucket Citizens Development Corporation
- **Matt White**, Pawtucket Red Sox
- **Louis Yip**, Tai-O

\*Ex-Officio Member

# CO-CHAIRS' REPORT

## New Strategic Plan to Guide Next Steps

2014 marked the completion of our first strategic plan, enVision Pawtucket. Over the course of the plan, we completed the River Corridor Development Plan, reshaped our approach to "Main Street" and advanced preliminary engineering for a commuter rail stop, one-way to two-way traffic conversions and downtown zoning improvements.

Our hard work and public-private partnerships are taking root. Activity at key properties, including 175 Main Street, the Gately and Feldman

Buildings, along Division Street and in the Armory Arts District and M Residential Complex demonstrate viability and reaffirm the Pawtucket Foundation's focus on the downtown, riverfront and transportation gateways. The public sector is responding with major infrastructure investments at Festival Pier, a new Riverfront Park behind City Hall, the iconic I-95 Bridge and plans for road, bike and pedestrian upgrades.

In an effort to build on this energy, the Pawtucket Foundation has released a new FY15-17 Strategic Plan. The plan enhances our role as an advocate, catalyst and leader in three key areas:

- 1) Placemaking, 2) Economic Development, and 3) Connections. While

we will continue to participate in cultivating new planning efforts, priority is given to implementation and ensuring that we help realize the shared community vision that has so clearly

been defined over the life of our organization.

We have already begun implementation of the plan. We have empowered and joined partnerships to build a pocket park, clean up gateways, define neighborhoods, reshape overpasses, enhance economic development resources, showcase opportunities and track redevelopment progress. In the years to come, we expect continued property and infrastructure development. Priorities include completion of the commuter rail station, bike paths and infill development that will increase residential density and commercial activity.

The generosity of our members, the dedication of our staff and the support of our board and volunteers strengthen these efforts. With your continued commitment our vision will become reality.

  
Daniel J. Sullivan, Jr.

  
Kevin P. Tracy

**The Pawtucket Foundation**  
**STRATEGIC PLAN**  
**FY 15-17**

**ECONOMIC  
DEVELOPMENT**

**LEAD**

**ADVOCATE**

**PLACE-  
MAKING**



**CATALYZE**

**CONNECTIONS**

# EVENTS SPOTLIGHT



Over 60 attended.  
\$10,000 Endowment  
Challenge Matched.  
Mayor Diosa named  
to board. New board  
members inducted.  
Looking forward:  
Strategic Plan in  
motion. Honorees  
announced.

## 13<sup>TH</sup> ANNUAL MEETING

Over 350 attended.  
Heritage Award: Dana  
Newbrook, ai Designs.  
Persons of the Year:  
Mike Tamburro & Lou  
Schwechheimer, Paw-  
tucket RedSox. Special  
Distinction: Ricardo &  
Bernadette Pitts-Wiley,  
Mixed Magic Theatre.



## 11<sup>TH</sup> ANNUAL AWARDS CELEBRATION





**200+** hours. Over  
**50** volunteers. **7**  
project sites. Used  
**124** shovels,  
rakes, and brooms.  
Transformed **2.5**  
miles of streetscape.  
Picked up and  
landscaped  
**5,105** square yards.

## PAWTUCKET PROUD DAY 2014

“This is an event where we can all – both artists and art appreciators – show our support and commitment to local artists and to the growing Pawtucket arts scene.”

– Christine Sullivan, Director of Development, Pawtucket Foundation

Mark A. Perry wins \$1,000 Award for his sculpture, “The Doctor.”



## PAWTUCKET FOUNDATION PRIZE EXHIBITION



Pawtucket Foundation and Foolproof Brewing Company partnered for the 2nd Annual Augtoberfest. The event featured live music, food trucks, and opportunities for guests to “chalk” about why they love Pawtucket on the traveling Chalk Wall.

## FOUNDATION @FOOLPROOF BREWERY'S AUGTOBERFEST

# ACCOMPLISHMENTS

The Pawtucket Foundation in Action

## PROJECT HIGHLIGHTS

### Unveiled the FY15-17 Strategic Plan

increasing focus on Placemaking, Economic Development and Connections.

### Released a comprehensive Riverfront Corridor Development Plan

to guide redevelopment in Pawtucket and Central Falls.



**Co-led Opportunity Space**, a multi-jurisdictional partnership to map 2,558 publicly owned properties for analysis, input and possible disposition.

**Received a \$40,000 grant** in partnership with the Armory Arts District to install banners and enhance key gateways.

**Led a Main Street partnership** with the Anchor Recovery Center to cleanup streetscapes and care for trees in Downtown Pawtucket.

**Increased distribution network** to 20,485 web users and 2,400+ subscribers across Pawtucket Foundation and Experience Pawtucket platforms.



**Accompanied Mayor Grebien** on outreach visits to 8 local businesses.

**Hosted Ethan Kent of Project for Public Spaces** for a presentation on Placemaking and community participation in redevelopment.

**Advocated implementation** of the Downtown Design Plan, including two-way traffic conversions on Broadway and Main Street, and enhanced pedestrian and bike amenities.

**Blackstone Valley Bikeway:** worked with stakeholders to advise alignment through Pawtucket and lay first section of off-road path behind City Hall.

**Commuter Rail:** Served on technical advisory committee for preliminary engineering for MBTA commuter rail stop in Pawtucket/Central Falls.

**RIPTA:** Succeeded in advocating for bus connections to the S. Attleboro Commuter Rail Station and pushed for long-term plans to incorporate bus connections to the proposed Pawtucket/Central Falls Commuter Rail Station.

## PARTNERSHIPS



### ARMORY ARTS DISTRICT

- Served on the Armory Arts District Study Group to **advance economic viability** and physical character of the neighborhood.
- **Sponsored the Pawtucket Arts Marketplace**, a showcase of fine art and contemporary crafts for sale at the Pawtucket Arts Festival

### BLACKSTONE VALLEY

- **Board member** on the Blackstone Valley National Heritage Corridor
- **Board member**, Northern RI Chamber of Commerce

### BLACKSTONE VALLEY TOURISM COUNCIL

- **Co-managed Landscape Improvement Program** to maintain and plant cherry trees in Pawtucket/Central Falls.
- **Co-planned and supported** the 6th Annual Rhode Island Cherry Blossom Festival and Princess Crowning.

### CITIES OF PAWTUCKET & CENTRAL FALLS

- **Served** on the Pawtucket Business Development Corporation to help finance local businesses.
- **Advocated for updates** to the Pawtucket Food Truck ordinance.
- **Served on the technical advisory committees** for the disposition of 45 Division Street, master planning of the Town Landing/National Grid, Complete Streets, Mayor's Economic Development Taskforce, Mayor's Commission on Arts & Culture, Developers Working Group, the Overpass Art NEA Grant and Roosevelt Avenue Planning.

### CONFERENCES & ASSOCIATIONS

- **Presented** on 2 panels at the 2014 Grow Smart RI Power of Place Summit; 2014 ICSC New England Idea Exchange; and Rhode Island Chapter of the Urban Land Institute.
- **Member:** Rhode Island Chapter of the American Planning Association, Pawtucket Rotary and International Council of Shopping Centers

### PAWTUCKET CITIZENS DEVELOPMENT CORPORATION

- **Supported projects** to build quality affordable housing and increase residential density in the downtown and riverfront corridor.

### STATE OF RHODE ISLAND

- **Advocated for urban communities** to the Rhode Island Commerce Corporation and Statewide Planning.
- **Gathered data and testified** for the reinstatement of the RI State Historic Tax Credit program.

## UNIVERSITY PARTNERSHIPS

- **Hosted a Brown intern** with the Mayor's Commission on Arts & Culture to map public art in Pawtucket.
- **Partnered to engage 3 courses from Roger Williams University** in analysis of the Conant Thread Complex and transit-oriented development opportunities around the proposed Pawtucket/Central Falls commuter rail station.



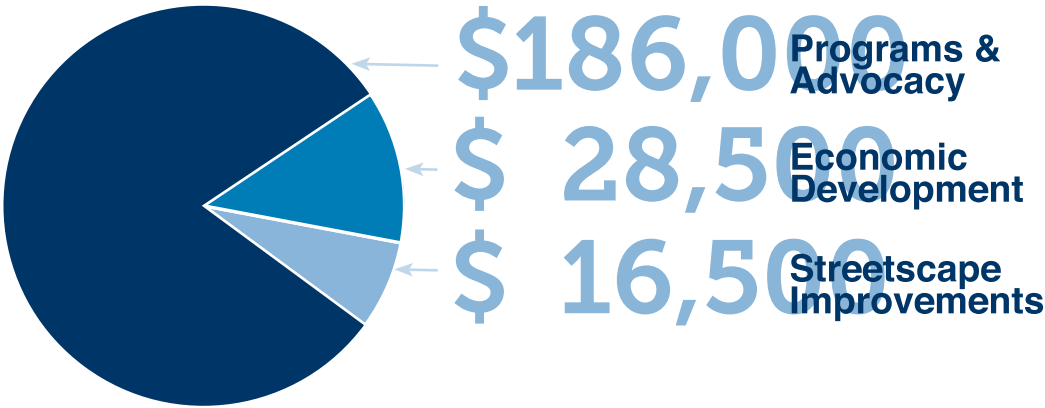


# FY14 FINANCIAL HIGHLIGHTS

Investing in the Community

\$ 231,000

Advocating and catalyzing downtown, riverfront and transportation gateway enhancements



\$ 26,885

Endowment Fund Net Gain - exceeded challenge to match \$10,000 anonymous contribution



# COMMUNITY IMPACTS

## Focused Efforts, Tangible Project Results

### Placemaking

The Pawtucket Pocket Park began as a 2014 Pawtucket Proud Day project. The improved green space in the heart of downtown serves as a pedestrian refuge and a source of pride in the community. Utilizing Placemaking techniques, an interactive chalkwall was incorporated into the design.



PARTNERS: City of Pawtucket, Mayor's Commission on Arts and Culture, Northern Plaza, Pawtucket Times

### SBA Seminars

The partnership, initiated by the Pawtucket Foundation, attracted 224 registrants for business development seminars and connected businesses and entrepreneurs to locally available resources. Eleven seminars were held, totaling 23 hours of professional training.



PARTNERS: Center for Women and Enterprise, City of Pawtucket, NRI Chamber of Commerce, SCORE, TD Bank, US Small Business Administration

### Economic Development Marketing

The Pawtucket Foundation, the City of Pawtucket and PBDC formed a partnership to produce marketing materials for Pawtucket. The Pawtucket Foundation produced informational packets for potential developers and businesses. The partnership also produced a supplement for PBN that was distributed to thousands and a trade-show display for use at conferences and events.



PARTNERS: City of Pawtucket, Pawtucket Business Development Corporation

# INVESTORS IN THE COMMUNITY

Members & Contributors 2014

## MEMBERS

### Founder

\$10,000 +  
Bristol County Savings Bank  
Citizens  
Collette  
Hasbro, Inc.  
Pawtucket Credit Union

### Partner

\$5,000 - \$9,999  
Amica Mutual Insurance  
Company  
Cox Communications  
Memorial Hospital of RI  
Navigant Credit Union

### Trustee

\$2,500 - \$4,999  
Bank of America Merrill Lynch  
Blackstone Valley Community  
Action Program  
Hope Global  
John J. McHale & Sons, Inc.  
Narragansett Bay Insurance  
Company  
National Grid  
Pawtucket Red Sox  
Teknor Apex Company  
Tunstall  
YMCA of Pawtucket

### Incorporator

\$1,000 - \$2,499  
AAA Southern New England  
Am-Source LLC  
M. Barboza & Sons Roofing Co., Inc.  
Blackstone Valley Tourism  
Council  
Boys & Girls Club of Pawtucket  
Crown Collision  
Delin Design, Inc.  
Dunkin Donuts, Inc.—East Street  
Dupuis Oil  
EB Properties



Michael F. Horan  
Hord Crystal Corporation  
Memorial Hospital  
Morin Fine Catering  
New England Linen Supply  
North East Knitting, Inc.  
Pascale Service Corporation  
Resource Controls  
Santander  
Tai-O  
Tracey Gear & Precision Shaft  
Twin River  
Vanasse Hangen Brustlin

### Friend

\$300 - \$999  
407 Realty LLC  
Anonymous  
Beretta Realty Company  
Berger Recycling  
Blackstone Pawtucket  
Blackstone Valley Sports LLC  
Embolden  
Excellent Coffee  
Freedom National Bank  
Foolproof Brewing Company  
Gateway Healthcare, Inc.  
Gencorp Insurance Group  
Gordon R. Archibald, Inc.  
Hayes & Sherry Ltd.  
Klibanoff Eye Associates Ltd.  
Liberty International  
Marcum, LLP  
Morris Nathanson Design, Inc.  
North American Industries, Inc.  
NRICC  
Pawtucket Citizens  
Development Corporation  
Places & Spaces Realty  
Providence Metallizing  
Public Archeological Laboratory,  
Inc.  
Sage Environmental  
Saint Raphael Academy  
Shove Insurance  
Spumoni's Restaurant

## CONTRIBUTORS

### General Contributions

Anonymous  
Ayoub Engineering, Inc.  
International Paving  
Corporation  
Lawrence Platt  
LLB Architects

NEPTCO  
TD Charitable Foundation

### Gifts in Kind

Ahlens Designs  
ATC Promotions  
ATR Treehouse  
Blackstone Valley Community  
Action Program  
Blackstone Valley Visitors  
Center  
Bristol County Savings Bank  
Central Nurseries  
Citizens Ice Company  
City of Pawtucket  
ClassSick Custom  
Collette  
Exchange Street Café  
Karen Ditto  
Dunkin Donuts – East Street  
Hasbro, Inc.  
Mr. & Mrs. Michael Horan  
National Grid  
Jesse Nemerofsky Photography  
Liberty International  
Lolita Designs  
Shelly Marcoccio  
Russell Morin Fine Catering  
Ocean State Printers  
Opportunity Space  
Regina Partridge  
Pawtucket Armory Arts Center  
Pawtucket Citizens  
Development Corporation  
Pawtucket Credit Union  
Pawtucket Redevelopment  
Authority  
Plouffe's Cup'n' Saucer  
Quality Rental  
Michele Roberts  
Samaritans of RI  
Sherwin Williams  
Slater Mill  
Kathleen Sullivan  
The Home Depot  
The Times  
WholeFoods Market

## EVENT SPONSORS

### Awards Celebration

### Lead Sponsors \$5,000

Bristol County Savings Bank  
Delin Design, Inc.  
Hasbro, Inc.

### Event Sponsors \$2,500

Bank of America Merrill Lynch  
Collette  
Cox  
McLaughlin & Moran, Inc.  
Navigant Credit Union  
Partridge Snow & Hahn, LLP  
Pawtucket Credit Union  
Pawtucket Red Sox

### Table Sponsors \$1,500

Blackstone Valley Community  
Action Program  
Boys & Girls Club of Pawtucket  
Citizens Bank  
Horan Law  
LLB Architects  
Memorial Hospital of RI  
Narragansett Bay Insurance  
Company  
Pawtucket Red Sox  
Slater Mill  
Tai-O  
TEN31 Productions  
TD Bank  
TPA/Shove Insurance  
Tunstall  
Vanasse Hangen Brustlin  
YMCA of Pawtucket

### Gold Ticket Sponsor \$250 +

Arthur DeBlois  
John Gregory  
Mark Haskins  
Lawrence Platt  
Pablo Rodriguez  
Neil Steinberg  
Kenneth Zuckerman

### Pawtucket Proud Day 2014

Dr. Peter Baziotis  
Bristol County Savings Bank  
Butler & Messier, Inc.  
Collette  
Delin Design, Inc.  
Dunkin Donuts – Mineral Spring  
Ave.  
Kenneth Gould  
Joan Hausrath  
Hord Crystal Corporation  
Pamela Hughes  
National Grid  
Public Archeological Laboratory,  
Inc.  
Tunstall



## MISSION

**what we do and how we do it**

The Pawtucket Foundation represents the business and not-for-profit sector as an advocate and catalyst for downtown, riverfront and transportation gateway enhancements within the City of Pawtucket. As civic entrepreneurs, we foster a vision of the community's future by mobilizing and coordinating research, information, talent and resources to positively impact the City.

## VISION STATEMENT

**impact & desired future state**

We envision an attractive, sustainable and livable place with the Blackstone River as the centerpiece of a vibrant, distinctive community. Modernized infrastructure and a 21st-century multi-modal transportation network serve a thriving business community, a diverse resident population and active visitor market.

## CORE VALUES

**our culture**

Collaboration  
Creativity  
Vision  
Sustainability  
Quality of Place  
Excellence



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